

Delta Commits \$1 Billion To Become First Carbon Neutral Airline Globally

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- 10-year commitment to mitigate all emissions from March 2020 forward
- Strategy will mitigate emissions across Delta's business globally in the air and on the ground
- Efforts will drive innovation, clean air tech, emissions and waste reduction

Starting March 1, 2020, Delta Air Lines is committing \$1 billion over the next 10 years on its journey to mitigate all emissions from its global business going forward. The airline will invest in driving innovation, advancing clean air travel technologies, accelerating the reduction of carbon emissions and waste, and establishing new projects to mitigate the balance of emissions.

'There is no substitute for the power that travel has to connect people, which our world needs today more than ever before. As we connect customers around the globe, it is our responsibility to deliver on our promise to bring people together and ensure the utmost care for our environment,' said Ed Bastian, Delta's CEO. 'The time is now to accelerate our investments and establish an ambitious commitment that the entire Delta team will deliver.'

See video comments from Ed Bastian about this announcement on LinkedIn

Delta's approach to tackling carbon reduction and sustainability reflects the focus and rigor it has become known for, and that it used to build a financially secure airline. This announcement comes as Delta pays \$1.6 billion in profit sharing to employees this Valentine's Day, and reflects its longstanding approach to placing a high value on supporting all stakeholders and communities worldwide.

'There's no challenge we face that is in greater need of innovation than environmental sustainability, and we know there is no single solution. We are digging deep into the issues, examining every corner of our business, engaging experts, building coalitions, fostering partnerships and driving innovation,' Bastian said. 'We are on a journey, and though we don't have all the answers today, we know that our scale, along with investments of time, talent and resources will bring meaningful impact to the planet and ensure the sustainability of our business for decades to come.'

The aviation industry accounts for roughly 2 percent of global carbon dioxide emissions. Delta's carbon footprint is its largest environmental impact, with 98 percent of emissions coming from its aircraft. Here is how the company is focusing its efforts to become carbon neutral:

- Carbon reduction: Reducing Delta's carbon footprint through enterprise-wide efforts to decrease
 the use of jet fuel and increase efficiency. Areas of focus include an ambitious fleet renewal
 program, improved flight operations, weight reduction, and increased development and use of
 sustainable aviation fuels.
- Carbon removal: Investing in innovative projects and technology to remove carbon emissions from the atmosphere that go beyond the airline's current commitments, and investigating carbon removal opportunities through forestry, wetland restoration, grassland conservation, marine and soil capture, and other negative emissions technologies.
- Stakeholder engagement: Building coalitions with our employees, suppliers, global partners, customers, industry colleagues, investors and other stakeholders to advance carbon reduction and removal goals and maximize our global impact.

'When customers choose to fly Delta, they should feel they're making a statement about taking care of our planet,' Bastian said. 'Our commitment to carbon neutrality means flying with Delta represents far more than a great travel experience - it's about joining arms to create a better world.'

Delta's carbon strategy will account for emissions across its business - both in the air and on the ground. Delta's investment will create new projects and methods to reduce its carbon footprint, benefit global communities and make it easier for other organizations to explore similar options to address their own carbon footprints - all while minimizing reliance on today's limited carbon offset markets. To support this strategy, Delta will allocate some of its financial commitment into investment vehicles, including a dedicated fund focused on achieving its carbon neutral ambition.

Delta's journey to carbon neutrality and its \$1 billion investment build on its industry-leading voluntary



sustainability efforts.

The Delta Environmental Sustainability Principles will guide the airline's efforts to advance its path to carbon neutrality and overall sustainability. They are:

- Action Makeprogress continually by leveraging the tools of today even as we work to drive progress on a global scale. Embed environmental impact as a consideration in every business decision.
- Innovation Investigate, enable and advance new projects, innovative technologies and operational efficiencies to substantially reduce and mitigate emissions and our overall environmental footprint.
- Collaboration Engage with employees, suppliers, global partners, customers, investors and other stakeholders with the understanding that environmental protection must be a shared goal.
- Evolution Be nimble in evolving and adjusting in response to the latest scientific findings and technological developments.
- Transparency Continue to publicly report on our goals and progress, aligned with leading
 disclosure frameworks and standards, and track efforts and achievements through our robust
 governance structure.

2020 will see a number of milestones that demonstrate Delta's progress and commitment, and that Delta will share broadly as each of them launch. Powered by its 90,000 people around the world, Delta is the U.S. global airline leader in products, services, innovation, reliability and customer experience.

From being the first and only U.S. airline to voluntarily cap greenhouse gas emissions at 2012 levels, to adding more than 80 new aircraft in 2019 in an effort to renew its fleet with aircraft that are 25 percent more fuel efficient than the aircraft they are replacing, Delta has been undertaking a multi-year effort to achieve more sustainable air travel. As part of its commitment, Delta has partnered with industry innovators to advance the development and production of sustainable aviation fuels, including its recent partnership and offtake agreements with Northwest Advanced Bio-Fuels and Gevo. The airline also has partnered with the international advocacy organization Global Citizen on Global Goal Live: The Possible Dream event, to help reach United Nations Sustainable Development Goals, focusing on sustainability, gender equality and human capital.

Delta was the No. 1 airline named among <u>America's Most Sustainable Companies by Barron's</u> in 2020, and has been awarded the <u>Vision for America</u> Award by Keep America Beautiful and the Captain Planet Foundation's <u>Superhero Corporate Award</u>. Delta has also earned a spot on the FTSE4Good Index for five consecutive years and the <u>Dow Jones Sustainability North America Index</u> for nine consecutive years.

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